## Chapter 1: Principles of Control in a Foodservice Operation

Relationship between cost, sales, and profit (or loss)
Profit $=$ Sales $\boldsymbol{-}$ Cost
Cost = Sales $\boldsymbol{-}$ Profit
Ratios
$X: Y=\frac{X}{Y}=X$ to $Y$
Comparing Product Prices
Considering pack size
Number of Bags per Case $\times$ Weight per Bag $=$ Weight per Case
Price per Weight Measure (ex. pound) $=\frac{\text { Price per Case }}{\text { Weight per Case }}$
Food Cost per Meal
Food Cost per Meal $=\frac{\text { Cost of Food to Prepare Meals }}{\text { Number of Meals Served }}$
Labor Cost per Meal
Labor Cost per Meal $=\frac{\text { Labor Cost }}{\text { Meals Served }}$
Variance Calculations
Budget - Actual = Variance
Variance as a percent difference
$\frac{\text { Variance Amount }}{\text { Budgeted Amount }} \times 100=\%$ Difference

